

Q3 2026 Sales

October 28, 2026



Salvador Lamas

CHIEF
EXECUTIVE OFFICER



Thomas
Baumgartner

CHIEF
FINANCIAL OFFICER

Key highlights of the quarter

Q3 2026 sales
**Record
level
€329m**

**Strong organic growth
+14.2%**

**Prices & volumes
contribution
+4% prices increase**

**Strong organic growth in
Electrical Power
+22.8%**

**Return to positive organic
growth in Advanced
Materials
+6.4%**

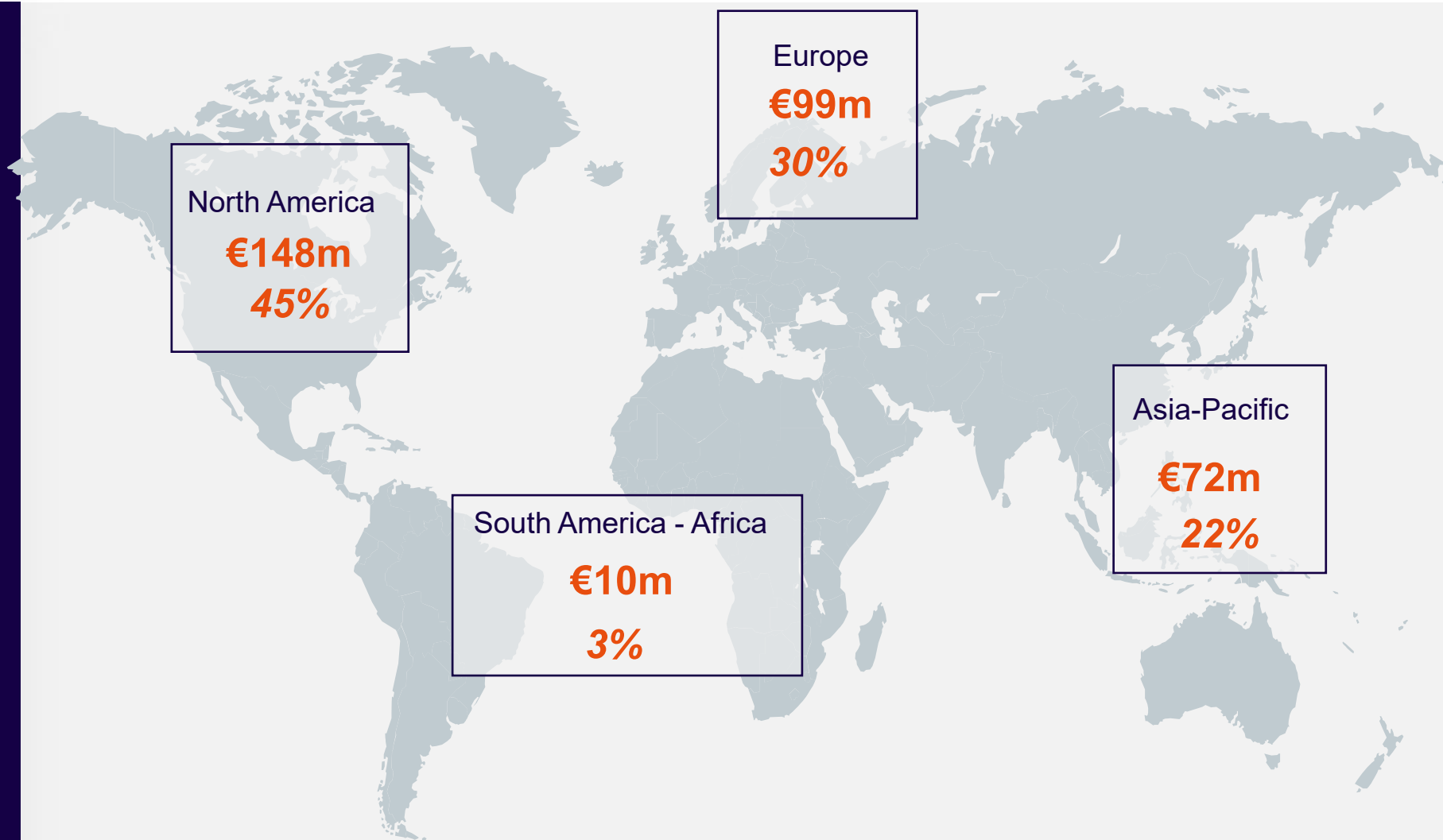
Growth in every major region

**ORGANIC
GROWTH
+14.2%**

+17.2%
North America

+18.6%
Asia Pacific

+9.5%
Europe



% of total sales

Robust growth in both segments

+22.8%
Electrical Power



Growth driven mainly by data-centers and power electronics, with positive momentum in EV and wind markets.

+6.4%
Advanced Materials



Strong growth in semiconductors and aeronautics partly offset by low activity in chemicals and solar

**ORGANIC
GROWTH**

Key business highlights of the quarter

**Continued strong growth
in electrical protection for
data centers**

United States, Asia

**Solid market position on
silicon semicon market**

Especially ion-implant

Selected by GE Vernova

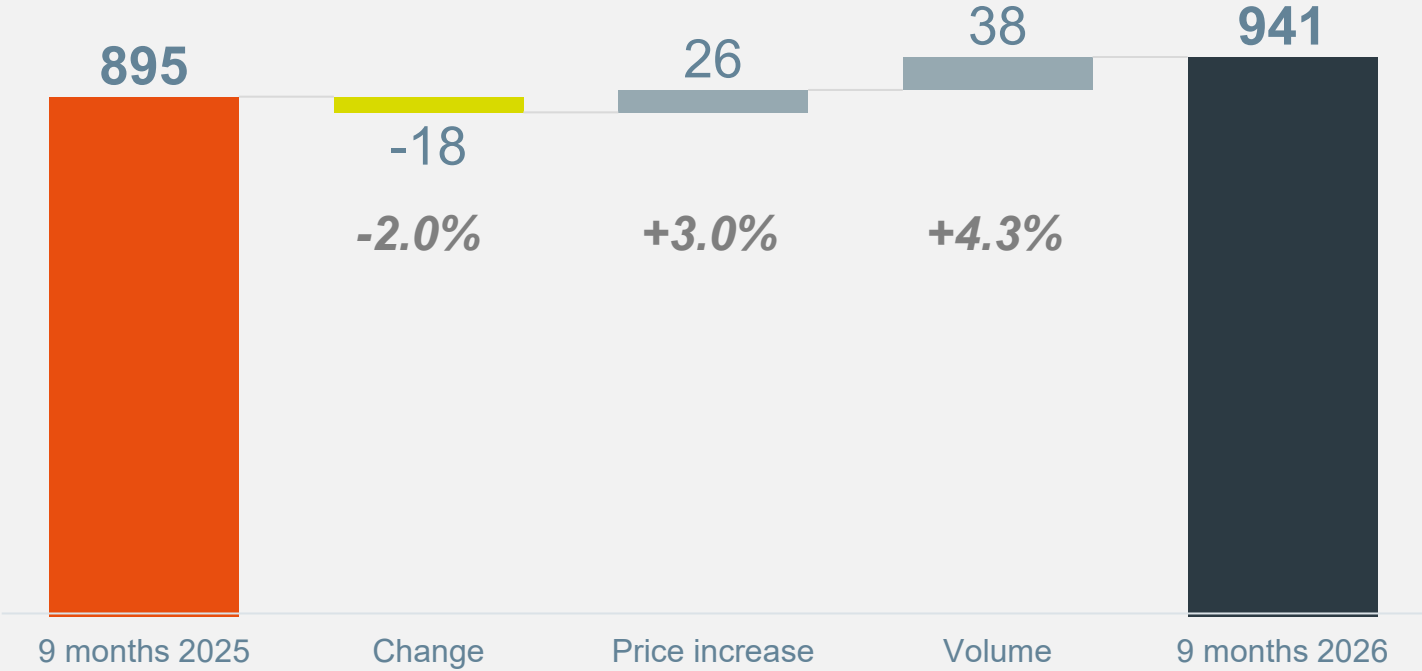
**Current transmission
systems for Grid quality**

Strong growth in aerospace

**Civil and Military
Europe and USA**

Strong pricing power offsetting inflationary pressures

In €m



9 months 2026
sales

€941m

+7.3%
Organic growth

2026 guidance raised

NEW

ORGANIC GROWTH
OF SALES

BETWEEN

6.5% and
7.5%

EBITDA MARGIN
BEFORE NON-
RECURRING ITEMS

CONFIRMED

*Now expected in the
middle of the range*

OPERATING MARGIN
BEFORE NON-
RECURRING ITEMS

CONFIRMED

*Now expected in
the upper end of
the range*

INDUSTRIAL
CAPEX

CONFIRMED

JULY

Between **4%**
and **6%**

Between **16%**
and **16.5%**

Between **9%**
and **9.5%**

Between
€80m and
€90m

In line with Mersen's 2029 mid-term plan

Questions